

Product Performance Simulation in the Year 2020

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Products Are More Than They Used to Be – Simulation Tools Must Meet the Challenge





Key Issues

- Which of today's business drivers will have the greatest influence on the product development priorities and processes moving forward?
- Which business behaviors and which technology trends will have the greatest impact on the future of product performance simulation?
- What lessons have we learned since the 1980s?
- What scenarios are most likely in the year 2020 and priorities will produce the best future?



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Key Factors impacting Business Priorities and Practices Through 2020

Economic

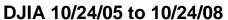
Environmental

Demographic

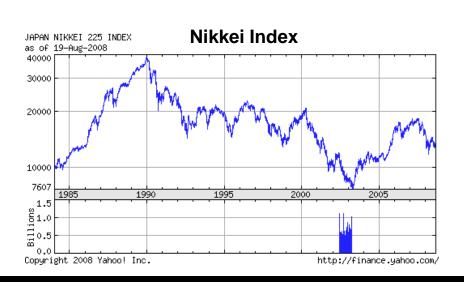
Emerging business models



Economic Stress Will Stimulate Innovation in Product Development and Simulation Use

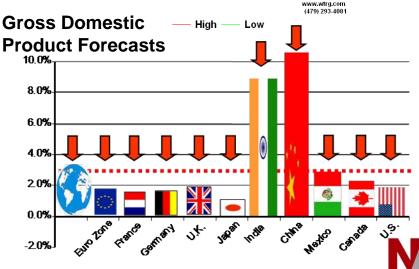






NYMEX – Crude Oil Futures - Forecasts





Demand for Green Warrants More Simulation to Achieve Objectives









Today's Students in the 2020 Workplace Will Want Web 2.0 Look and Feel

Tomorrow's workers









Want to work in their world or context



•Want continuity between offline/online and all channels



Expect immediate access to all information





Want to work in social networks





New Collaborative Business Models Will Change Simulation Use and Sharing



Business IT Megatrends Will Change the Shape of Simulation Software Vendors



People and IT

The schism is here



Nature of work

Diminishing Automation returns



Nature of business

Ecosystems, not enterprises

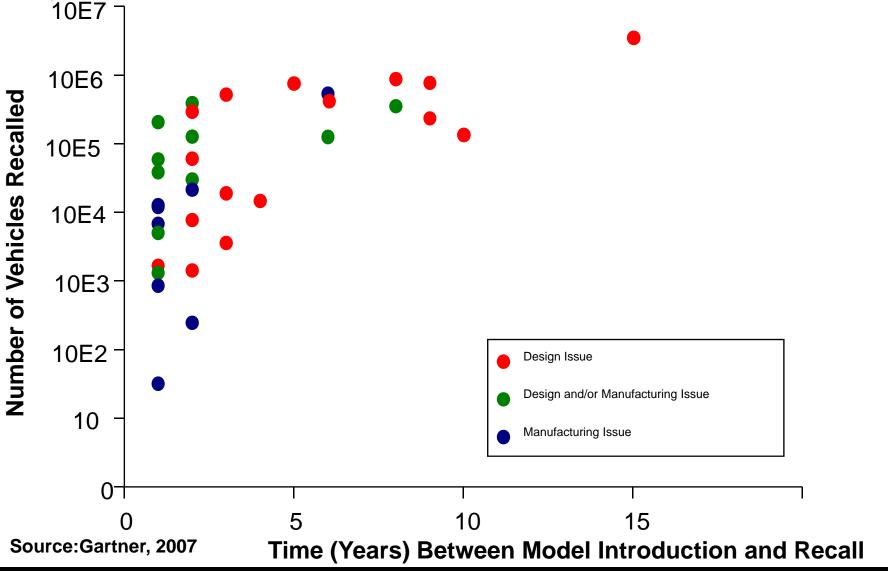


Technology markets

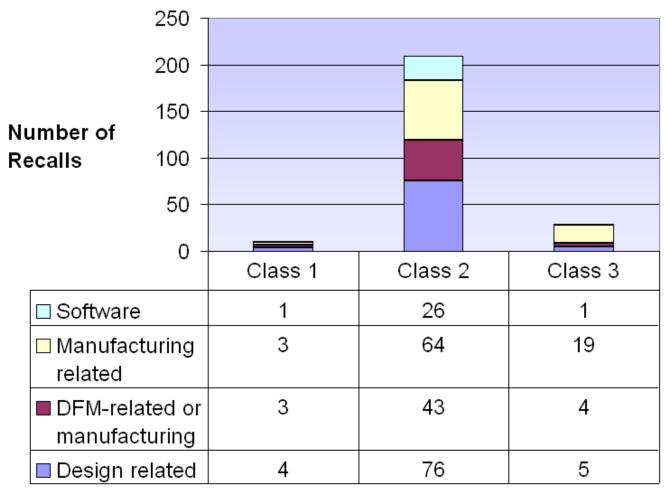
New business models, buying centers, channels



Analysis of Major Automotive Recalls: 2005-2007 Suggests Lifecycle Simulation Priorities



Root Causes of Medical Device Recalls Reveal Need for Broader Simulation Scope



Source: FDA website

Recall Class

(See http://www.accessdata.fda.gov/scripts/cdrh/cfdocs/cfTopic/medicaldevicesafety/recalls.cfm

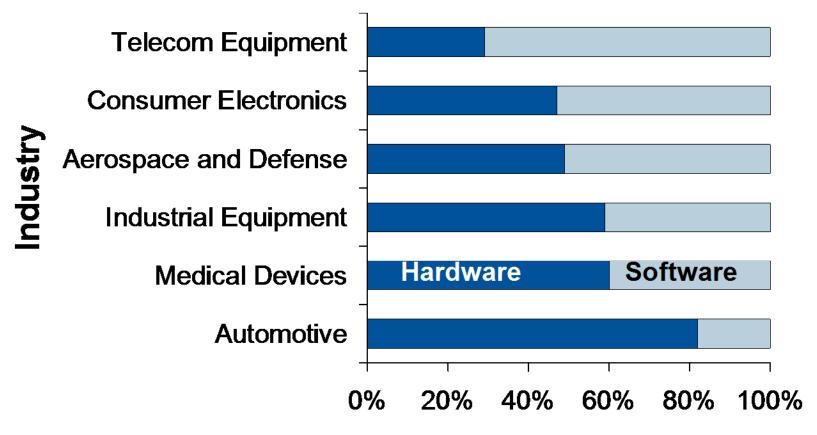


Top Aerospace and Defense Priorities Confirm Expanding Role of Simulation

- 1. Capturing/Retaining/Cultivating A&D knowledge-base and innovative skills with re-use
- Harmonizing views of data across engineering, manufacturing, MRO, and customer documentation
- 3. Streamlining new product introduction processes
- 4. Enhancing virtual prototyping and simulation support
- 5. Enhancing systems engineering and mechatronics support
- 6. Deepening understanding of composite material behavior
- Richer global support for collaboration including simultaneous role-based views of product content
- 8. Continuous improvement of requirements management support
- 9. Continuous improvement of quality management
- 10. Continuously streamlining regulatory compliance and governance



Growing Mechatronics in Products Reflect Greater Need for Systems-Level Simulation



Percentage - Hardware vs Software

Source: Boston Consulting Group

Courtesy: Siemens PLM



Processors on Wheels!



- 10 million lines of code
- 50 ECUs
- 30,000 calibration parameters
- 4-7 vehicle BUS systems
- 3 kilometers of wiring

Courtesy of Siemens PLM

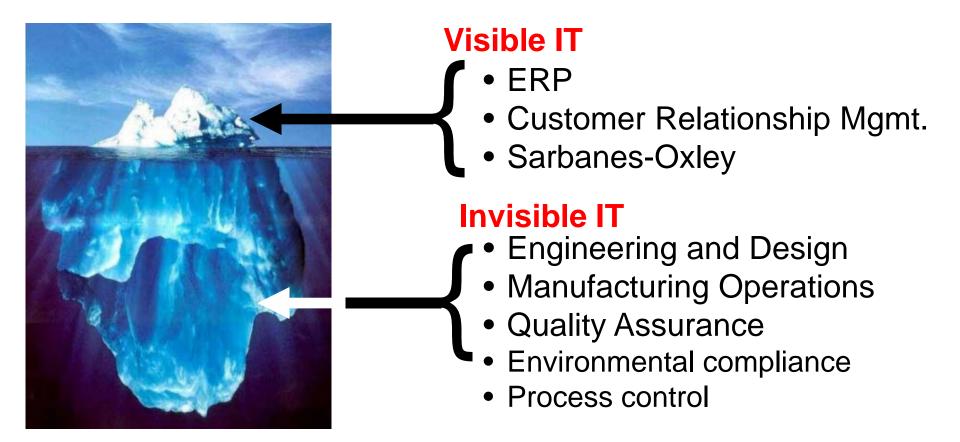


Key Issues

- Which factors today will have the greatest influence on the ongoing development of simulation software?
- Which business dynamics, and which technology trends will have the greatest impact on the future of product performance simulation?
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Product Development SW Historically Not Visible to Senior Executives





Emerging Business Priorities of ClOs Suggest Greater Attention to PLM, R&D

	To what extent will each of the following be a top priority for you in 2008?		2007	2006
	Improving business processes	1	1	
	Attracting and retaining new customers	2	3	3
	Creating new products or services (innovation)	3	10	9
	Expanding into new markets or geographies	4	9	**
	Reducing enterprise costs	5	2	2
	Improving enterprise workforce effectiveness.	6	4	**
	Expanding current customer relationships	7	*	*
	Increasing the use of information/analytics	8	7	6
	Targeting customers and markets more effectively	9	*	*
	Acquiring new companies and capabilities (M&A, etc)	10	*	*

Source: Gartner, 2008

Survey of 1498 CIOs



Hardware Performance Trends – Not a Barrier to Simulation Advances

Year	Month	\$/GFLOPS	Comments
			(=US\$1,100 per FLOPS); with 1 billion IBM 1620 units @
			\$64,000 each and a multiplication operation taking
1961		\$1.1 trillion	17.7ms
1984		\$15,000,000	Cray X-MP
			with two 16-Pentium-Pro-processor Beowulf cluster
1997		\$30,000	computers
			Bunyip, Australian National University. First sub-
2000	April	\$1,000	US\$1/MFlop and Gordon Bell Prize 2000
2000	May	\$640	KLAT2, University of Kentucky
2003	August	\$82	KASY0, University of Kentucky
			ATI PC add-in graphics card (X1900 architecture) —
			these figures are disputed as they refer to highly
2006	February	\$ 1	parallelized GPU power
2007	March	\$ 0.42	in Ambric AM2045
			Available with the cheapest retail Sony PS3 console, at
			US\$400, that runs at a claimed 2 teraFLOPS; these
			figures represent the processing power of the GPU. The
2007	October	\$0.20	seven CPUs run collectively at a lower 218 GFLOPS

Data compiled from Wikipedia



Changing Nature of Products Will Mean Shifts in Simulation Priorities

Contributions to Revenue

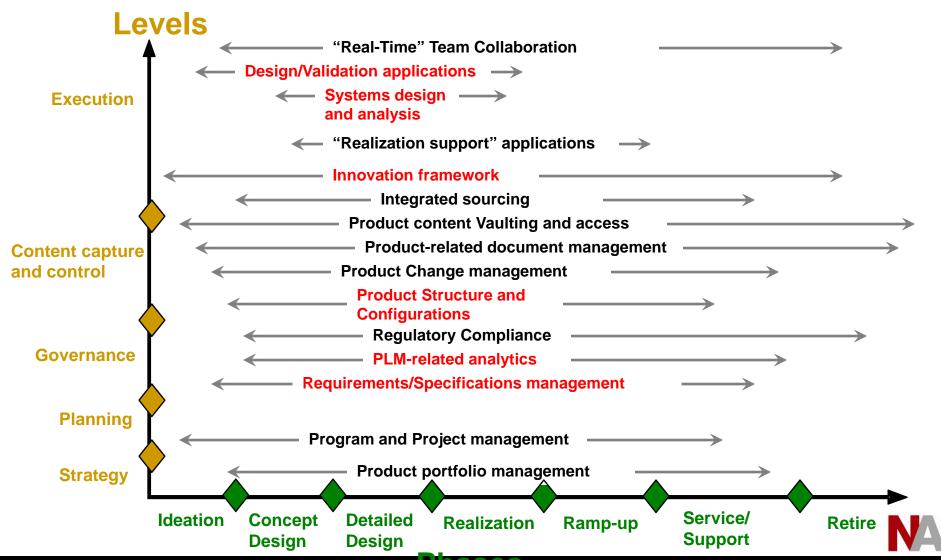
Year	2003	2015	2020
Software	4%	15%	20%
Electronics	16%	25%	30%
Hardware	80%	60%	50%

Source: McKinsey, 2006

Courtesy, Siemens PLM



PLM Vendors Absorb Product Performance Simulation Capabilities into PLM Portfolios



Twelve Most Influential Technology Trends Shaping Product Performance Simulation

- Stochastic simulation
- Complexity analysis
- Systems simulation
- Multiphysics simulation
- Advances in materials modeling
- Analytics for CAE
- MEMS and nanotechnology simulation
- Further advances in error estimation and control
- Simulation/test data management
- Business Intelligence and analytics for simulation data
- Multi-sensory feedback
- Further advances in model creation from CAD data
- Adapt gaming technology



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Predictions from the 1980s vs. Today's Realities

1980s Prediction	Today's Reality
Supercomputers will be available on the desktop	Fulfilled in terms of 1980s supercomputers
Dramatic reduction in physical testing	Reductions in select industries for select purposes
The mainstream of designers perform analysis	Only 1 out of every 10 CAD seats is sold for this purpose
Rapid growth of automated design through optimization	Actual use is niche
High fidelity multi-physics will be broadly adopted	Multi-physics use is relatively narrow and selective
Simulation will proactively guide a significant percentage of design	Largely unfulfilled given scope and urgency of design decisions

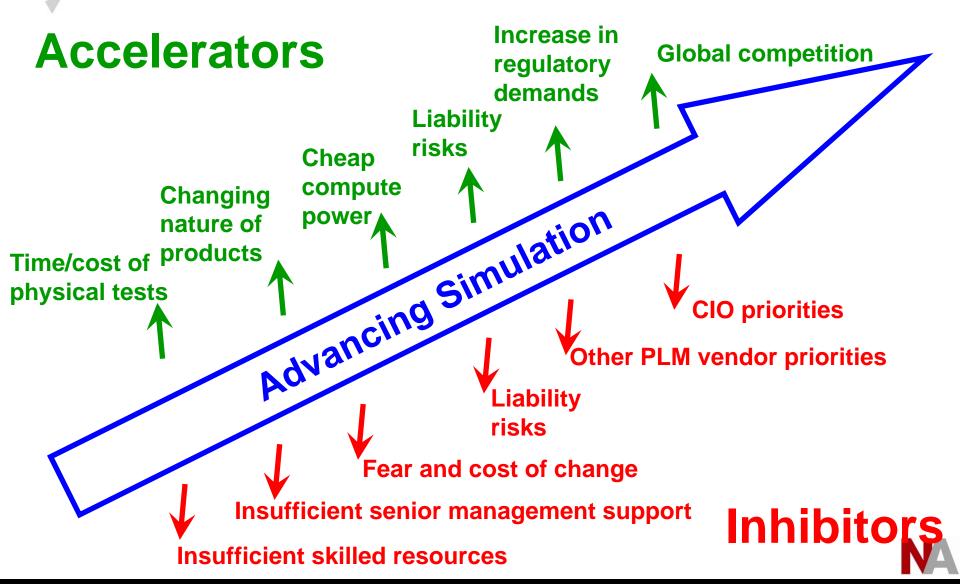


Lessons Learned

- C-level executives in most manufacturing industries are less educated about CAE than we previously thought
- The CAE community is risk-averse and slow to change
- The CAE community, users and R&D professionals, need to learn more and think more "integratively" about product lifecycle demands
- The strategic importance of CAE in large enterprise-PLM vendors gets diminished due to overarching business demands
- CAE technologies succeed commercially when users perceive they will streamline <u>existing</u> processes and not require substantial change
- Manufacturers adopt advanced simulation technologies when the cost and time for physical testing is significantly higher than computing resources and expertise
- Manufacturers typically behave more tactically than strategically, making the investments to address urgent situations



Accelerators and Inhibitors Shaping the 2020 Landscape



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The Application Classes with the Greatest Value in 2020 Are Toughest to Adopt

Broadly Recognized

Maturity Evolving

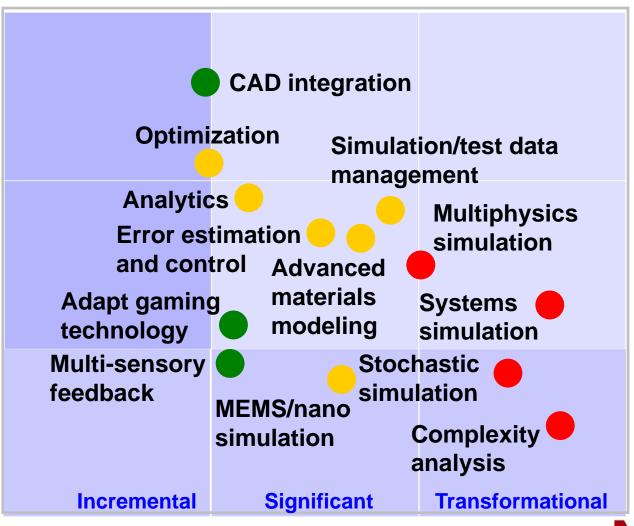
Challenge to Adopt

Nascent-Emerging

Lowest

Moderate

Highest



Impact on Design Success



Product Performance Simulation in 2020: Potential Scenarios

Strongly motivated •

Degree of Motivation to Adopt

Unmotivated

Innovator constrained

- Manufacturers demand rapid innovative simulation capabilities
- •Vendors struggle to deliver
- •Simulation silos due to technology constraints
 - •Executives refuse to invest
 - •Vendors do not deliver new capabilities
 - •Simulation is rarely even outsourced
 - Few skilled users

Dark ages

New frontiers

- •Simulation is viewed strategic
- Large active simulation community
- •Adopt at least 8 of the 13 classes
- Systems-based thinking
- •Vendors and visionaries promote
- •Corporate evangelists with little power
- •Adopt < 5 of the 13 classes
- Simulation silos

User constrained

Incremental

Rate of Technology Innovation

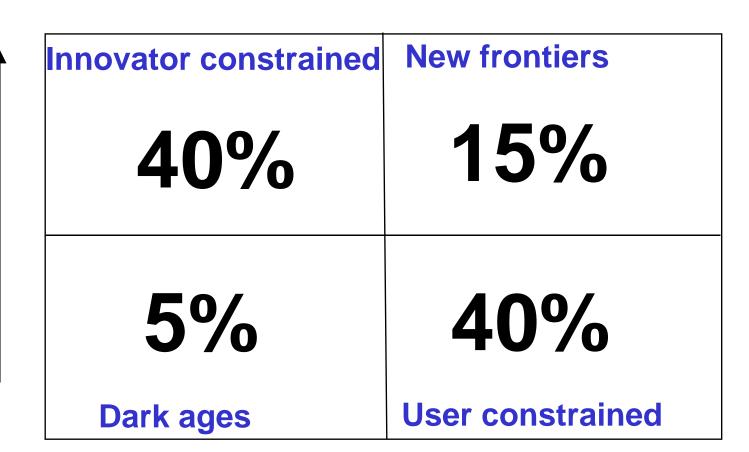


Product Performance Simulation in 2020: Most Likely Scenarios

Strongly motivated •

Degree of Motivation to Adopt

Unmotivated



Incremental

Rate of Technology Innovation

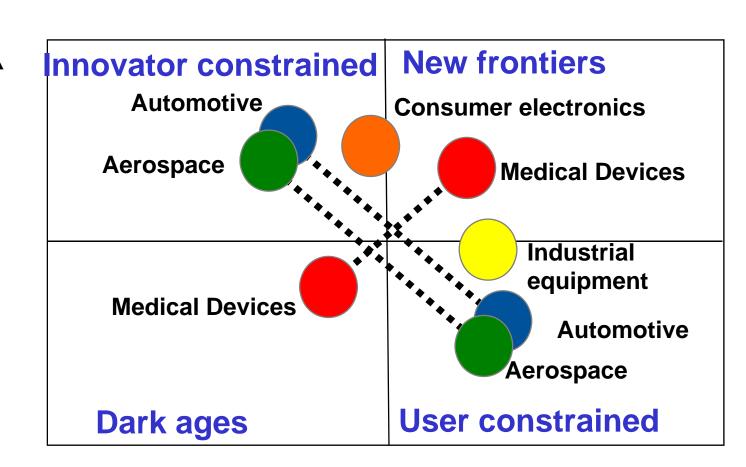


Product Performance Simulation in 2020 Vary by Manufacturing Vertical

Strongly motivated •

Degree of Motivation to Adopt

Unmotivated



Incremental

Rate of Technology Innovation



Conclusions and Recommendations

- Emerging classes of products will require "systems-centric" simulation capabilities by 2020. Today's mainstream CAE tools will not provide the competitive advantage
 - Manufacturers should be investing in best of class transformational tools today to cultivate the core competencies
- C-level executives, particularly CIOs, will be more involved in PLM and product development activities by 2020 because they are pressured to add more value to the business
 - They have views and values inconsistent with product development culture.
 Be prepared to listen, patiently educate, and address their preferences for IT homogeneity and risk management
- Improving the odds of a "New frontiers" reality by 2020 depends on executive support
 - This requires ROI analysis of a simulation-based IT strategy communicated in business language

